



INTEGRATION JOINT BOARD

Date of Meeting	24 March 2020
Report Title	Transformation – Decisions Required: Digital & Demand Management
Report Number	HSCP.19.116
Lead Officer	Sandra Ross, Chief Officer
Report Author Details	Gail Woodcock Lead Transformation Manager gwoodcock@aberdeencity.gov.uk
Consultation Checklist Completed	Yes
Directions Required	Yes
Appendices	<ul style="list-style-type: none"> a. Care Management Electronic Monitoring System Business Case (confidential) b. Care Management Electronic Monitoring System Direction to ACC c. Adult Vaccination Business Case d. Adult Vaccinations Direction to NHSG

1. Purpose of the Report

1.1. The purpose of this report is to request approval from the IJB to incur expenditure, and for the Board to make a Direction to Aberdeen City Council and NHSG in relation to projects that sit within the Partnership’s Data and Digital, and Demand Management Programmes of Transformation.

2. Recommendations

2.1. It is recommended that the Integration Joint Board (IJB):

- a) Approve the expenditure, as set out in Appendix A, relating to the Care Management Electronic Monitoring System project, and make



INTEGRATION JOINT BOARD

the Direction relating to this project as per Appendix B and instruct the Chief Officer to issue this direction to Aberdeen City Council.

- b) Approve the expenditure, as set out in Appendix C, relating to the transfer of Adult Vaccinations from General Practice, and make the Direction relating to this project as per Appendix D and instruct the Chief Officer to issue this Direction to NHS Grampian.

3. Summary of Key Information

Background

- 3.1. Good governance and delegation levels require the IJB to approve the level of expenditure on these projects and make Directions to both NHS Grampian and Aberdeen City Council that will enable funding to be released to deliver the projects. The governance structure in place has and will continue to ensure effective operational and executive oversight.
- 3.2. This report seeks authorisation from the IJB to incur expenditure in respect of items which have been considered and recommended for approval in principle by the Executive Programme Board.
- 3.3. In order to allow this report to be considered in a transparent manner, details relating to finances have been attached as confidential appendices.

Care Management Electronic Monitoring System

- 3.4. The contract for the digital system that is in place on behalf of the partnership to support several business processes and functions relating to the commissioning of care at home for adult services is due to come to an end in April 2020.
- 3.5. An evaluation of options for the continuation of these functions following this date has been undertaken. The evaluation also covers how potential solutions will support the partnership's new strategic direction for the care and support at home model in the city (agreed by IJB in December 2019).
- 3.6. These options are as set out and evaluated in the Business Case at Appendix A. The business case concludes that the preferred option is to extend the existing contract with direct award for one year. This will provide



INTEGRATION JOINT BOARD

time for a full assessment of a preferred approach to align with the new care model.

Transfer of Adult Vaccinations from General Practice

- 3.7. As part of the Primary Care Improvement Plan and the new GMC contract, there is a requirement to transfer the provision of vaccinations from general practice to community provision.
- 3.8. These vaccinations include vaccinations which are delivered to the adult population, including flu, pneumococcal, and shingles vaccinations.
- 3.9. Discussions have been ongoing with a range of stakeholders and in the medium term there is an ambition to link the delivery of adult vaccinations in with our Community Treatment and Care Services, plans for which are still underway. In the meantime, in order to facilitate transfer of these services from General Practice, and to learn more about what the demands of this service are, plans have been developed to shift the delivery of adult vaccinations to community immunisation nursing provision, while still working closely with GP practices. Where possible, the immunisations will be carried out in practices; and support such as reception and fridge provision will be provided by practices in the coming year.
- 3.10. The business case attached at appendix C sets out an interim plan to transfer adult vaccination delivery mainly within GP practices, while the future longer-term plans continue to be developed.
- 3.11. The business case identifies a range of costs, which will be refined as various variables are confirmed. The IJB is asked to approve the maximum cost, noting that only the actual required resources would be utilised, and updates will be provided through the Risk, Audit and Performance committee.

4. Implications for IJB

4.1. Equalities

It is anticipated that the implementation of these plans will have a neutral to positive impact on the protected characteristics as protected by the Equality Act 2010.

The transfer of adult vaccinations may support greater focus on target groups to encourage uptake.



INTEGRATION JOINT BOARD

4.2. Fairer Scotland Duty

It is anticipated that the implementation of these plans, will have a neutral to positive impact on people affected by socio-economic disadvantage.

The transfer of adult vaccinations may support greater focus on target groups to encourage uptake.

4.3. Financial

The recommendations in this report will result in financial expenditure from existing core budgets. Full details of the financial implications are in the associated business cases.

4.4 Workforce

The transfer of adult vaccinations will require the recruitment of a number of staff, including significant numbers at peak times, such as in preparation for the flu vaccination period. It is anticipated that these staff will be recruited with annualised hours contracts as well as being sourced through existing Bank staff.

4.5 Legal

It is intended that the existing contract for the electronic system will be extended with a direct award for one year. The partnership has a legal exemption from full market appraisal as per regulations which mean that it can issue a direct award to the existing supplier.

4.6 Other - NA

5. Links to ACHSCP Strategic Plan

- 5.1. The recommendations in this report link to our work to transform care at home and align to the Prevention aim in the Strategic Plan.

6. Management of Risk

6.1. Identified risks(s)

Risks relating to the Transformation Programme are managed throughout the transformation development and implementation processes. The



INTEGRATION JOINT BOARD

Executive Programme Board and portfolio Programme Boards have a key role to ensure that these risks are identified and appropriately managed.

The main risk relates to not achieving the transformation that we aspire to which in turn impacts on the Integration Joint Board's ability to deliver the strategic plan and to sustain the delivery of our statutory services within the funding available

6.2. Link to risks on strategic or operational risk register:



This report links to the following two risks on the Strategic Risk Register.

Risk 9. Failure to deliver transformation at a pace or scale required by the demographic and financial pressures in the system

Risk 2. There is a risk of financial failure, that demand outstrips budget and IJB cannot deliver on priorities, statutory work, and project an overspend

6.3. How might the content of this report impact or mitigate these risks:

The report seeks approval to progress a number of projects which will directly positively contribute to mitigating these risks.

Approvals	
	Sandra Macleod (Chief Officer)
	Alex Stephen (Chief Finance Officer)